

**Peter Martin - Economy and Prosperous Places****Local Growth Fund 3**

Surrey County Council has supported Coast to Capital and Enterprise M3 Local Enterprise Partnerships (LEPs) to develop bids for round three of the Local Growth Fund. The Local Growth Fund is a capital fund that aims to unlock growth through supporting the delivery of local infrastructure projects and skills capital schemes. The bidding process is open to all 39 LEPs across England and is a competitive process.

Both LEPs submitted detailed bids to Government in in summer 2016. The Government announced in the Autumn Statement that a total of £1.8 billion will be available in the third round, with approximately £492 million allocated to London and the south east.

The final details of individual settlements have not been announced, but we understand that the settlements for Enterprise M3 and Coast to Capital are considerably lower than expected (in common with most county areas). County Council officers are supporting both LEPs in their ongoing negotiations with Government.

**MIPIM UK 2016**

MIPIM UK is the UK's largest exhibition and conference for property professionals. It provides a market place for UK and international investors to meet, discuss opportunities and do business. MIPIM is typically associated with the annual conference in Cannes, France (MIPIM stands for Le marche international des professionnels de l'immobilier). MIPIM UK is now in its third year.

Surrey, under the banner of Invest in Surrey, took a stand at the exhibition to showcase opportunities for investment in the county. Good feedback has been received on Surrey's participation. 15 private sector sponsors and all Surrey's boroughs and districts were involved and information on the following sites and premises was available on the stand and as part of the Invest in Surrey brochure:

- Guildford Town Centre
- Horley Business Park
- Transform Leatherhead
- Longcross Park, Chertsey
- Elmsleigh Centre Phase III, Staines-Upon-Thames
- Elmsleigh Centre Phase IV, Staines-Upon-Thames
- Hobbs Industrial Estate, Lingfield
- The Gateway Woking
- Camberley Town Centre
- Marketfield Way, Redhill
- Surrey County Council Property Development Programme
- Brightwells, Farnham (Case Study)

**Clare Curran - Children and Families Wellbeing****Children Looked After**

“We are the corporate parents to our children and young people in care. We seek to ensure that the young people we look after grow up with the same opportunities as other young people and go on to live successful and fulfilling lives. As corporate parents we want every child to feel safe and confident about their future.”

These words are taken from our Corporate Parenting Strategy. A huge amount of work takes place day in day out to achieve this. There are some important facts about the changing scale and nature of this critical work.

- We are looking after 898 children, up from 779 in 2015 and 793 in 2014
- Of these 151 are UASC (Unaccompanied Asylum Seeking Children), up from 102 in 2015 and 72 in 2014
- 21.7% of children looked after also have a Special Educational Need or Disability

One of our key pledges to children in our care is that “we will do the best we can to make sure where you live is right for you”. Our focus has been to reduce the number of placement moves that children have to make, to support them to become securely attached to their carers and to achieve to the best of their ability. We have been successful in reducing the numbers of children with three or more placements in a year to 11% in 2016 and in increasing the number of children who remain with their carers long-term (70%). However, too many of our children (around 22%) are placed outside of the Surrey area, either because of specialist need or because we do not have enough foster carers locally. This is a priority for our strategy.

Nationally there is a concern around the number of teenagers coming into care and this is particularly pronounced in Surrey where children aged 12+ made up 49% of our entrants to care in 2015/16. We are working to develop our Early Help offer alongside targeted support for adolescents and families to address this. We know the importance of immediate response at times of crisis and Extended Hope (initially funded through national social innovation grant) is able to make a difference at times of emotional wellbeing / mental health crisis.

As corporate parents we know the importance of encouraging and supporting our children to achieve. This includes our members bursary fund (we have some budding sports, drama and music stars growing up in our care!), celebration parties, match-savings fund and events such as SkillsFest.

We are responsible for supporting children once they have left care up to age 25 and we currently support 486 care-leavers (including 158 UASC). There have been some positive improvements in the numbers of care-leavers who are living in suitable accommodation (up from 81.8% in 2015 to 93.1% in 2016) and those who are in Education, Employment and Training (up from 54.9% in 2015 to 60.1% in 2016). And 32 young people are currently at university.

Improving outcomes for children in our care and who have left our care will remain a key area of focus with partners and is part of our wider [Children's Improvement Plan](#) which was recently refreshed.

Ofsted will complete a further monitoring visit 11-12 January 2017 with a focus on CSE, missing, and care-leavers. The DfE will also complete another visit and review on 30 January 2017. Finally a reminder that we have an all Member Seminar on children's improvement on 12 December 2016.

**Denise Le Gal - Business Services and Resident Experience**

Over the last period Orbis has been shaping its Leadership community and I am pleased to confirm that a number of key roles within the organisation have been put in place to ensure Orbis can continue to support Surrey's services.

Sheila Little, previously Surrey County Council's Director of Finance, was appointed to the Orbis Director of Finance role.

In addition, I can confirm that we have also now completed the recruitment of the IT and Digital Leadership team. Mark Edridge has been successfully appointed to the role of Head of Strategy and Engagement for Surrey County Council. I wish them both every success in their roles.

Alongside the changes within the IT and Digital team, the work in Surrey to roll out the Office 365 system is progressing well. The organisation now has over 3,200 employees transferred over to the system with a clear programme over the coming months to complete the migration of all users. We are also reviewing the IT offer to members to improve accessibility to Word processing and document handling.

Business Operations has also been expanding the role that it plays within the market of providing services to other organisations. Orbis has been confirmed as a provider on the Norfolk County Council Framework for Pensions Administration. Orbis is already one of the largest Local Authority providers of LGPS administration.

Congratulations to our Payroll Team in Kingston who were Highly Commended under the 'Public Sector Team of the Year' category at this year's Payroll World Awards. We thank our technology providers, Winshuttle, for sponsoring a table at the awards evening enabling us to attend. Well done to everyone involved.

Finally I would like to take this opportunity to announce that Orbis won the award for Culture at the Organisational Excellence Awards held on 16<sup>th</sup> November. This award recognises the creation or advancement of an outstanding Organisational Culture.

The achievement is defined through the passion and commitment to create a unique workplace, highlighting an innovative and unique approach to addressing organisational culture and to facilitate effective working across boundaries and/or partnerships. The judges recognised Orbis' ability to deliver significant cultural change against a back drop of ongoing austerity and financial challenges in Local Government, while spanning a complex multi-organisational environment.

The finalists included large private sector companies; BNP Paribas and Hain Daniels Group together with large public sector organisations including Caring Homes Group and Health Education England.

## **Helyn Clack - Wellbeing and Health**

### **Health and Wellbeing Board**

To keep up to date with the Health and Wellbeing Board activity read the [Public Update](#).

### **National Energy Action – Get Warm Soon Report**

Surrey's Health and Wellbeing Board has been identified by National Energy Action as one of the top performers nationally in tackling fuel poverty among its residents. The Board received the highest possible rating for addressing fuel poverty and excess winter deaths through its Joint Strategic Needs Assessment and Joint Health & Wellbeing Strategy. This year's winter campaign, **Stay Well This Winter**, is about to enter its third phase with coordinated communications across the Board agencies and other partners.

### **Response to Communities and Local Government Select Community**

In August, the Cabinet Member for Adult Social Care, Wellbeing and Independence; my Co-Chair on the Health & Wellbeing Board and I co-signed a letter to the Chairman of the Communities and Local Government Select Committee in response to a call for evidence on the financial sustainability of Adult Social Care services. Our collective response reiterated the significant challenges faced by Surrey County Council in attempting to cope with a sharp rise in demand against the backdrop of an ever decreasing budget envelope. The Select Committee's inquiry is ongoing.

### **Sustainability and Transformation Plans (STPs)**

They continue to progress and all three plans that cover Surrey are now published [online](#) and will be discussed at the Health and Wellbeing Board public meeting on 8 December 2016.

### **High Impact Complex Drinkers**

Following a successful public health pilot which developed an integrated approach to supporting vulnerable adults who have complex needs and alcohol dependency, Surrey County Council and the Office of the Police and Crime Commissioner are co-commissioning for two years, a new service element which will work with High Impact Complex Drinkers (HICD). This will involve adapting the [Blue Light Manual](#) and the [Tackling Street Drinking](#) for Police and Crime Commissioners guidance, to Surrey's local geography and service landscape. The cost analysis on the pilot showed an expected 1:4 (£) return on investment for two case workers working with a rolling caseload of 36 clients across a 12 month period. For further information contact Laura Saunders [l.saunders@surreycc.gov.uk](mailto:l.saunders@surreycc.gov.uk).

### **Drug related deaths**

There has been an increase in the number of recorded [drug-related deaths](#)<sup>1</sup> both nationally and locally. Work has been undertaken to identify reasons for this, and to ensure that our public health services are providing the best possible interventions to prevent further deaths. A local working group involving key partners share intelligence regarding the deaths to identify any trends. The roll-out of a take-home [Naloxone](#) programme is underway, targeting prioritised individuals, and providing a training programme for staff, service users and external agencies. Over coming months this will be developed further to reach all those identified as being at risk of opiate overdose.

## **John Furey - Highways, Transport and Flooding**

### **Horizon Improves Road Safety**

Each year the European Road Assessment Programme (EuroRAP) tracks accident statistics on Britain's roads. In its 2016 performance report, one of Surrey's roads, the A283 between Milford and Sandy Lane Guildford, has been highlighted as having the second largest reduction in the number of serious collisions. The road was resurfaced as part of Operation Horizon, and it is very pleasing to see that the number of people killed or seriously injured along this section has reduced from 10 in the two-year period prior to resurfacing, to 2 in the two-year period after, an 80% reduction. The EuroRAP report attributes this reduction to the resurfacing work and associated improvements undertaken as part of Operation Horizon, and is an exceptional example of how Horizon has improved our highway network and the wellbeing of our residents.

### **Investing in Skills in Surrey's Communities**

An innovative partnership between Surrey County Council and Kier Highways is bringing vulnerable people furthest from employment into the workplace through a supported programme. This programme will engage candidates not engaged in education, employment or training (NEETs) or those with special educational needs, with an intention of carrying out highway works in the community.

The model supports 24 candidates per year, in three cohorts, engaged in meaningful work, giving the right balance of sustainability, throughput and benefit for the local authority. These candidates will be generally in the care of SCC Youth Support Service, Adult Social Care and Surrey Choices, so during their time working within Highways, Case workers and managers can prioritise and support their highest-need individuals. This is a high Social Value initiative, with a target of 50% of entry to mainstream employment. Social value is created within the individual, the local authority and the wider society.

A pilot induction week was hosted at Brooklands Motor Museum, providing a controlled environment, where students can learn real highway maintenance tasks without the risks of the live highway. The week was managed by both Kier and Surrey staff and included a full safety induction, small tools training, team-building activities and training on basic skills such as pothole repair, patching and grass cutting.

Strong candidates will be able to join Kier's apprenticeship scheme. This currently employs 10 apprentices either directly or through the supply chain, working in Surrey, and Kier have committed that this figure rises each year to 14 apprentices by 2021.

This is a very exciting initiative that will:

- \* Address skills shortages within the Highways Service through the targeted selection and training of local people who would not normally be able to access this employment;
- \* Provide vulnerable people with a supported route to employment that improves their economic wellbeing and reduces their reliance on statutory services;
- \* Provide enhanced service and social value within existing highways contracts and in so doing support the local authority's overall performance under the Social Value Act.

### **New Head of Highways and Transport**

Following the appointment of Jason Russell to the post of Deputy Director, Environment and Infrastructure, we have been running a recruitment process for a new post of Head of Highways and Transport. I am delighted to be able to tell you that Lucy Monie, formally the Network and Asset Management Group Manager and recently returned from a 6 month secondment in West Sussex as their Director of Highways and Transport, has been appointed to this position. Lucy has worked in Surrey Highways for many years in a number of roles, and is a very experienced highways manager. I'm sure that she will prove to be a very capable head of service, and I know that you will join with me in wishing her every success in this role.

**Mel Few - Adult Social Care, Wellbeing and Independence****First steps towards more integrated approach with CCG's initiated**

Adults service and Surrey Heath CCG have reached terms of agreement to shadow pool their respective budgets for the next year. Legal contacts under section 75 have been drafted and agreed.

The objective is to ensure a one stop approach for the residents where their initial needs will be triaged and then directed to the most appropriate service. Social care staff will be working alongside community matrons, community MH teams and GPs to ensure joined up care for our residents. The objective of this approach is to reduce unnecessary hospital admissions. The success of this programme will be measured in June 2017, and if successful full budget pooling will commence from the financial year 2017/18.

**The MASH (Multi agency Safeguarding hub) is now operating**

It is the largest and first integrated Adults and Children's MASH in the country. The objective is to have one location for reporting concerns regarding safeguarding issues which will then be transferred to the correct organisation to resolve.

**Accommodation with Care and Support strategy moves ahead**

Strategy to move ahead with Provision of Extra Care facilities is progressing:

- Successful provider network has indicated firm support to proceed with further detailed work in finding sites owned by Surrey County Council.
- Principle of retaining land and inviting through tender providers to develop and run extra care facilities for elderly people.
- Proof of the concept is reinforced by the successful direction of neighbouring authorities.

**Richard Walsh - Localities and Community Wellbeing****Emergency Planning**

The Team are currently focused on ensuring that the Council and our partners have the plans and arrangements in place ahead of the Christmas holidays.

The Emergency Management Team are working with the Environment Agency to develop 10 local temporary flood defence deployment plans that are being produced.

The Vulnerable People Reporting System has been completed and allows us to identify vulnerable people in an emergency and provide support to them as required. We have been nominated for a number of awards for the new system and will be sharing this and our learning with other UK Emergency Planning Teams.

With the development sites for Oil Exploration and the Third Runway at Heathrow we are seeing an increase in the activities of Environmental Protestors. We are working with the Police to ensure that while respecting the protestors' right to protest, the needs of local residents are also protected.

**Fire and Rescue**

Surrey Fire and Rescue's new state of the art 999 centre went live on Wednesday 23 November 2016. The new centre has technological advances that improve how we mobilise and manage fire and rescue incidents. An event bringing together a variety of commercial and public sector partners was held last week to mark the opening of the 999 centre.

**Safe Drive, Stay Alive**

12,000 students and members of the public saw one of the 19 Safe Drive Stay Alive performances this year. Since its inception 11 years ago that's 126,000 educated on our award winning programme.

Feedback from young people has been hugely positive once again.

Discussions are underway with Highways England who we expect to provide an additional £35k pa to help finance future events.

**Youth Engagement Scheme (YES)**

The Youth Engagement Scheme (YES) delivers targeted intervention and support to young people who have been identified, for a number of risk factors, as being at risk of involvement in youth crime or anti-social behaviour.

The week long course and follow up day aim to engage these young people in a variety of physical and social challenges that help them to understand actions and consequence, boundaries, respect for self and others, build their self-esteem and confidence, take ownership of their actions and to develop skills such as communication and leadership.

61 courses have been run to date with the latest taking place at Gomshall fire station last week. 518 young people have 'graduated' from YES since it began in 2006 and our follow up evaluation shows the scheme has positive impacts on school attendance, attitudes and aspirations.

**Mike Goodman - Environment and Planning**

**Surrey Wildlife Trust** The draft business plan for SCC Countryside Estate for 2017/18 has been looked at by a new Board, comprising two Cabinet Members and two Trustees of Surrey Wildlife Trust (SWT). Their role is to consider the viability of the business plan at the draft stage. We are working with SWT to finalise the plan for next financial year. A summary of the plan will be published when it goes to Cabinet in March next year. Surrey County Council has supported SWT in its work to replace the old education building at Nower Wood, near Headley. The new flagship building is due to open early in the New Year and will be used for education of all ages and for hire. Nower Wood will be a centre for learning about the natural world and our place in it.

**Abellio** Abellio Surrey formally announced changes to bus services in the county from 31 December 2016; a decision taken for commercial and operational reasons. We tried to find a solution with Abellio, however, once their intention became clear, our focus was on making alternative arrangements to cover the services affected by this decision. I was pleased to announce that, despite this challenging situation, we have managed to maintain bus services to most localities within the affected area. Details of replacement services are available on our web site. Changes come into effect from 31 December 2016. Our transport team will continue to monitor the services.

**Access to Airports** A review of the various proposals for a southern rail access to Heathrow Airport from Surrey was reported to a Members Seminar. This work is shaping our preferred option(s) so we can secure the best outcome for Surrey in terms of connectivity to Heathrow Airport now and in the future. The need for a southern rail access to Heathrow was raised with Government.

**Waste contract and community recycling centres** Work continues to identify and implement savings and efficiencies across the waste service. Changes to the operation of the community recycling centres, including reduced working hours and implementation of charges for some non-household waste have been successfully implemented and are starting to deliver the required savings. Work has commenced on increasing the number of reuse shops at our CRCs, with planning applications submitted for shops at the Woking and Witley sites. This will provide additional income to offset the costs of operating the community recycling centres.

**Work with district and borough councils** SCC has been working with the Surrey Waste Partnership to identify opportunities for savings and improvements for residents that can be made by changing the way waste is managed in Surrey. A business case developed by the Surrey Waste Partnership proposes that waste services are delivered by a new partnership arrangement, which is collectively owned by all of Surrey's authorities. Elmbridge, Mole Valley, Surrey Heath and Woking have made a step towards this by jointly procuring a waste collection contract, which will be governed by a joint committee and an Inter Authority Agreement. Cabinet will be considering a recommendation at their next meeting to expand this arrangement to include some of SCC's functions to deliver further benefit, and the EPEH Board were supportive of the proposal. More work has begun to develop the optimum solution for other district and borough councils and SCC's remaining waste functions.

**Fly Tipping prevention work** Following the adoption of the Surrey fly-tipping prevention strategy in June 2016, work began on the 'Tip Off' fly tipping prevention communications campaign. This ran from July to November and included a communications campaign designed to raise awareness of the impacts of fly tipping and to provide advice to residents and businesses about how they can prevent their waste from being fly-tipped. The campaign was promoted online via the campaign website digital advertising, on the radio, in the press and with posters and leaflets being distributed to residents, businesses and landowners in Surrey. In November we appointed an officer to strengthen the effectiveness of the D&B enforcement teams.

Cabinet Member Update to Full Council

December 2016

For the period April to October 2016 the tonnage of fly-tipped waste collected by district and borough councils and delivered to the waste transfer stations has fallen by around 1000 tonnes compared to the same period in the previous year. This equates to a saving of around £100,000 in disposal costs.

**New Head of Place Development** Following the appointment of Jason Russell I am delighted to be able to tell you that Lesley Harding has been appointed to the role of Head of Place Development. We wish her well in this new role.

### **Linda Kemeny - Schools, Skills and Educational Achievement**

#### **Education in Partnership Update**

Since the start of this term, Surrey's Education in Partnership programme has seen Council Members and Officers working with head teachers, governors and other education stakeholders to achieve a collective understanding of the changes taking place in education. The Government's ambition remains for all schools to convert to academy status. However, it has decided not to take the Education for All Bill forward and is now focusing on "building capacity in the system and encouraging schools to convert voluntarily", although there is no pressure to do so.

With no new legislation, the Council's responsibilities remain unchanged. However, other changes taking place mean Surrey's current education system is unsustainable and the Council therefore needs to rethink its offer and how it is best able to discharge its responsibilities going forward. Future funding arrangements have not yet been confirmed, but we expect the Government to proceed with its proposal to remove general Education Services Grant funding from April 2017, a total budget of £600m nationally that is received by both local authorities and academies. Due to this anticipated loss of funding – and viewed in the context of Surrey's wider financial challenge – the council will be unable to maintain its school improvement services.

The Education in Partnership conversations are providing a forum for colleagues to come together and discuss both system-wide and local issues, and are an important step towards co-designing a sustainable schools-led education system. Common concerns have been identified around funding, recruitment and retention of high quality staff, future school improvement arrangements and the persistent attainment gap between disadvantaged pupils and their non-disadvantaged peers. These conversations are also highlighting Surrey's many strengths – particularly more and better inclusion in mainstream settings and schools' continuing commitment to work together.

Strong partnerships sit at the heart of Surrey's inclusive approach to education and have led to great strides forward in recent years: the proportion of Surrey's pupils attending a school judged by Ofsted to be Good or Outstanding is now 94.3%, placing Surrey 1<sup>st</sup> out of 20 local authorities in the south-east and 25<sup>th</sup> out of 153 local authorities nationally. At Key Stage 4, 69% of Surrey pupils attained 5 A\*-C GCSEs including English and Maths in 2016, ranking Surrey 4<sup>th</sup> in the south-east and 15<sup>th</sup> out of 153 local authorities nationally.

However, while it is right to celebrate these achievements, we still need to do more to support and raise the attainment of vulnerable learners in Surrey. We also need to ensure we are providing the right levels of challenge and stretch for our more able learners.

By building on our strengths and developing resilient partnerships, Surrey will be able to make the transition to a high quality, inclusive and sustainable schools-led system and the Council will continue to fully support this work.

**Helyn Clack - Cabinet Member for Wellbeing and Health – Additional Statement****Health devolution proposals for Surrey Heartlands**

Thank you chairman – today I would like to make a statement that publicly confirms the commitment and ambition of a number of partners to develop health devolution proposals for Surrey Heartlands.

This is an important step that will bring substantial tangible benefits for residents and highlights the strength of partnership working across the area.

Guildford & Waverley CCG, Surrey Downs CCG, North West Surrey CCG, the Department of Health, NHS England and Surrey County Council are working together to develop a health devolution agreement for all the residents of Surrey Heartlands.

Devolution will enable Surrey Heartlands partners to go further and faster to deliver the benefits articulated in the Sustainability and Transformation Plan (STP).

Through a place-based focus underpinned by a formal devolution agreement, better outcomes, stronger integration and public value can be achieved for the people of Surrey Heartlands.

For background, based on local communities and patient flows, the health geography within Surrey currently splits three ways and is articulated through three STPS – Surrey Heartlands, Sussex and East Surrey and Frimley.

To understand the scale and size of this agreement - Surrey Heartlands serves 850,000 people and accounts for 85% of the overall Surrey population.

Joining up and integrating health and care services is a crucial part of the Surrey Heartlands plan but its ambitions go much further.

This will enable us to firmly place health and wellbeing as part of the infrastructure of prosperity and aligning this with wider work around education, skills, employment and housing, will help to secure the best outcomes for the people of Surrey Heartlands, and unlock new opportunities to develop and strengthen partnership arrangements with academic and business partners.

We will set out our commitment in a joint 'statement of intent' which we will publish before Christmas - this will reflect the shared ambition of all the partners to move towards a health devolution agreement for Surrey Heartlands for the benefit of all Surrey Heartlands patients and citizens.

I bring this update today as the only opportunity to share this with all Members before we finalise and publish the 'statement'. I hope members will join me in recognising the significant efforts from all partners that have gone into bringing this work together and also recognising the opportunities this brings for residents.